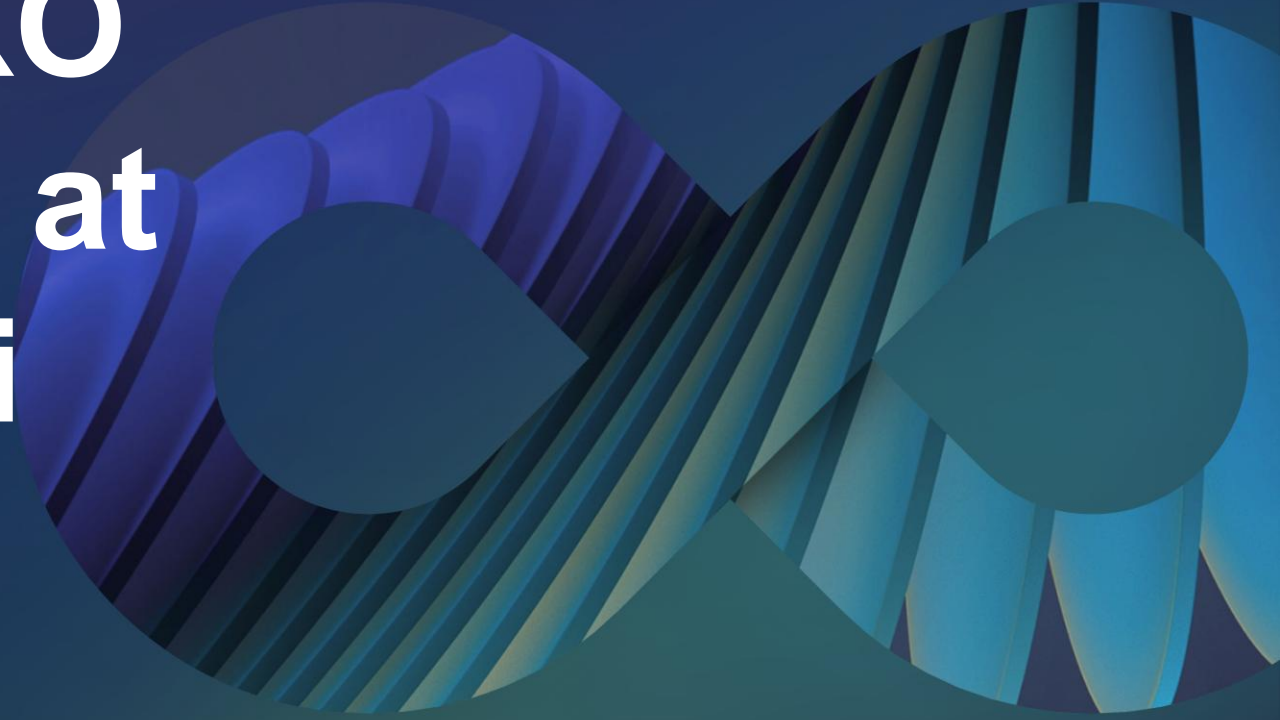


# 6th IFQM CEO/CXO Learning Mission at Siemens, Mumbai

November 3-4, 2025

Kalwa Works, Siemens Limited. Mumbai



**SIEMENS**

## Day 1 – November 3, 2025 - Monday

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| Time          | Activity                             |
|---------------|--------------------------------------|
| 17:00 – 18:00 | High-tea & Networking                |
| 18:00 – 18:15 | Welcome Address & Context Setting    |
| 18:15 – 18:45 | Keynote by CEO - Siemens India story |
| 18:45 – 19:15 | Address by IFQM Team                 |
| 19:15 – 19:35 | Transforming Mobility                |
| 19:35 – 20:00 | Accelerating Digital Transformation  |
| 20:00 onwards | Cocktail Dinner & Networking         |

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## Day 2 – November 4, 2025 - Tuesday

| Time          | Activity                                               |
|---------------|--------------------------------------------------------|
| 07:00 - 08:00 | Breakfast at hotel                                     |
| 08:00 - 08:45 | Travel to Siemens Kalwa works                          |
| 08:45 – 09:00 | Pre-event Safety Briefing + Other Instructions         |
| 09:00 – 09:15 | Welcome Address & Kalwa Location History & Information |
| 09:15 – 10:00 | Factory Transformation                                 |
| 10:00 – 10:30 | Break                                                  |
| 10:30 – 10:55 | Sustainability at Siemens                              |
| 10:55 – 11:15 | People at Siemens                                      |
| 11:15 – 12:30 | Showcase of Exhibits                                   |
| 12:30 – 13:30 | Lunch Break                                            |

## Day 2 – November 4, 2025 - Tuesday

| Time          | Activity                                                                                                                                                                                                                                 |
|---------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 13:30 – 14:00 | Sessions on Standards & Quality                                                                                                                                                                                                          |
| 14:00 – 16:30 | Factory & Location tour <ol style="list-style-type: none"><li>1. Switchgear Factory</li><li>2. G-Avatar</li><li>3. STA &amp; CSR overview</li><li>4. SITRUST &amp; EHS at Siemens</li></ol>                                              |
| 16:30 – 17:15 | Closing Session with High – tea & networking <ul style="list-style-type: none"><li>• Address by CEO Siemens</li><li>• Address by IFQM Team</li><li>• Remarks by Participants</li><li>• Feedback &amp; closing – vote of thanks</li></ul> |
| 17:15 onwards | Travel back to Hotel                                                                                                                                                                                                                     |